Thursday, August 8, 2019 1:00 p.m. – 3:00 p.m.

Minutes for Regular Meeting

Directors Present:

Dr. Steve Allan, Options Counseling and Family Services; Ms. Meredith Nelson, McKenzie Willamette (via phone) Mr. Ken Provencher, PacificSource; Mr. John Johnston, Willamette Family Treatment Services; Dr. Karen Weiner, Oregon Medical Group; Ms. Valerie Rapp, McKenzie River Clinic (via phone), Mr. Ron Hjelm, Community Health Centers; Mr. Paul Solomon, Sponsors Inc.; Mr. Tony Scurto, Lane Education Service District.

Absent: Mr. Kevin Boie, Advantage Dental; Dr. Pilar Bradshaw, Eugene Pediatrics; Dr. Jason Tavakolian, Slocum Center for Orthopedics and Sports Medicine.

Guests:

Mr. Dave DeValk, MASS/NWHP; Mr. Don Costa, Oregon Medical Group; Mr. Cliff Hendargo, PeaceHealth, Ms. Karen Gaffney, Lane County Health and Human Services; Mr. Mark Shalvarjian, Capital Dental; Ms. Marian Blankenship, PacificSource; Dr. Kristen Dillon, PacificSource (via phone); and Ms. Linda Martin, PacificSource.

- Call to Order, Introductions and Welcome, Public Comment
 Dr. Allan called the meeting to order at 1:00 p.m. Introductions were made around the room. Ms.
 Blankenship reviewed the agenda and no changes were made to the agenda.
- 2. Approve Minutes of July 17, 2019 from Lane Community Health Council Mr. Costa noted a discrepancy in the minutes, citing that in section 4, the Board had agreed to remove language in sections 5.5 and 5.6 of the JMA that related to the quality pool distribution but the section in the final version of the JMA remained unchanged from previous versions. After a lengthy discussion, it was noted that the JMA was unchanged in regards to this section as there was no language that related to the quality pool distribution in the original version. A motion was duly made and seconded to approve the minutes as presented. After subsequent discussion a motion was duly made and seconded to amend the reference to Sections 5.5 and 5.6 in the July 17, 2019 minutes to indicate there was no language in the JMA related to the quality pool distribution. Motion was passed.

3. Shared Learning

a. Readiness Review Progress and Other Updates Ms. Blankenship reported that the JMA was executed on July 25, 2019 and that all materials required by OHA as part of readiness review were submitted on August 1st with an anticipated on site visit from OHA, toward the end of the month. She also reported that contract negotiations with providers continue and good progress is being made. Ms. Blankenship then reviewed the many tracks of the RFA evaluation, including readiness review, notice of

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deficiencies in the applications and responses to those deficiencies. She also reported that while CCO rates are still unknown, a work group will be meeting to discuss rate determination. The Board discussed the report and also inquired about the methodology for member assignment. Mr. Provencher provided a brief overview of his understanding of the methodology including the initial assignment based on PCP assignment, the member choice component and a model based on complex patients, but noted that greater detail is still expected. Mr. Provencher also reported that Ms. Gaffney has hosted two meetings with representatives from both CCO's to explore opportunities for collaboration and mitigating risk for the CCO community in Lane County and that the meetings have gone very well. He noted that the representatives have formed a steering committee and will continue to meet on a monthly basis to identify shared efficiencies with the new CCO 2.0 requirements in an effort to avoid duplicative processes.

b. CCO Finances and Finance Committee

Ms. Patterson provided an overview of the finance committee reports that are used in Central Oregon and the Gorge. She noted that, in general formats are similar but the content and processes can be adapted to whatever this council wants. She reported that Finance Committees in each region meet once per month, financials are presented at each meeting and the budget is reviewed annually. Dr. Dillon added that both Finance Committees have a separate charter from their Health Councils and serve as experts with regard to the funding decisions.

Ms. Patterson then reviewed the sample set of financials provided in the meeting materials. She noted that an annual audit of the Health Council's financials is presented to the Finance Committees in both Central Oregon and the Gorge for approval and recommendation to their Boards. The Board discussed Ms. Patterson's report in detail including how membership for each Finance Committee is determined, that PacificSource provides finance representation on each committee as well as representation from the Medicaid department and how quality pool distribution will be treated differently under CCO 2.0. Mr. Provencher also stated that risk adjustment for Medicaid will be treated differently with CCO 2.0 and that the ability of the health plan to correctly estimate risk is significant. The Board also asked Ms. Patterson to comment on areas of focus for the Finance Committee in each region and Ms. Patterson noted that tracking of types of claims and community investments are two areas that receive significant attention. Ms. Patterson also discussed reinsurance levels noting that they are set at \$400K per member at an aggregate level, how quality incentive plan payouts are budgeted at PacificSource and that committees were formed in the Gorge and Central Oregon in 2012. She noted that an important component of onboarding for the councils in those regions was an orientation to financials and recommended this council do the same.

c. Finance Committee Charter

Ms. Blankenship referred Board Members to the draft charter in their packets and asked for discussion and potential endorsement of the charter. The Board discussed elements of the charter, noting one minor typo under voting members, that appointment to the committee still

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needs to be determined, and that PacificSource would appoint two members to the committee, one voting and one non-voting (who would also serve as Co-Chair). Ms. Blankenship added that a recruitment work group could be formed to consider nominations to the Finance Committee. The Board discussed the time commitment for the committee and the potential responsibilities of the committee including the annual audit of the budget and management of the grant funds.

The Board also discussed the need to appoint members to the Clinical Advisory Panel and that it made sense to have the same recruitment work group consider appointments to both the Finance Committee and the Clinical Advisory Panel. It was suggested that the Clinical Advisory Panel may be an area where collaboration with Trillium would make sense, and Mr. Provencher agreed that it could be considered as long as it was allowed by the Oregon Health Authority.

After further discussion, the Board agreed that the Finance Committee would first be established, and would consider adoption of the draft charter and bring back to the board for endorsement.

4. Priority Next Steps

a. Convene Quality Pool Workgroup

Ms. Blankenship noted that there is some urgency in convening the work group to develop recommendations on how quality pool funds will be distributed to bring back to the Board. The work group will also need to review the CCO 2.0 mandates, but it was noted that quality funds will no longer be treated as a bonus as it was in the first version of CCO. It was suggested that the work group bring a flow chart to the next board meeting to better understand the state's expectations on how the funds will flow through to the providers. Mr. Provencher also noted that PacificSource would like to have financial and Medicaid expertise on the work group and recommended Lindsey Hopper and Peter Davidson. Mr. Costa agreed to chair the work group and Mr. DeValk, Mr. Hjelm and Mr. Allan agreed to serve on the work group. Ms. Gaffney will appoint a representative from the County, Ms. Nelson will appoint a representative from McKenzie Willamette Hospital, and Mr. Hendargo will appoint a representative from PeaceHealth.

- b. Convene Clinical Advisory Panel Recruitment Workgroup
 As noted during the discussion on the Finance Committee, this could be a potential area of
 collaboration for PacificSource and Trillium and Ms. Gaffney agreed to add it to the agenda to
 discuss at the next CCO Collaborative Steering Committee meeting. The Board also noted it will
 be important to ensure the state is amendable to the approach. They also discussed
 membership criterion for the Clinical Advisory Panel, noting that many of the providers in the
 county could likely be asked to sit on both PacificSource and Trillium panels. After further
 discussion, Mr. Solomon, Mr. DeValk, Ms. Rapp, Mr. Johnston and Dr. Weiner agreed to
 volunteer for the recruitment work group to discuss candidates for the Finance Committee and
 the Clinical Advisory Panel.
- c. Revisit Board Composition

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Ms. Blankenship reported Dr. Tavakolian has not been able to attend several meetings so he did indicate that he would like to be considered for the Clinical Advisory Panel but would need to relinquish his seat on the Board, which means the seat filled by a specialty physician will need to be filled. She reported she has received a potential nomination from Senior and Disabled Services of Lane County who has representation on the Trillium Board and asked for discussion from the Board. The Board discussed the nomination, including that there is no current representation from Senior and Disabled Services, that it could fill the optional Value-Add Seat that is currently vacant, and that adding a seat specific to Senior and Disabled Services would necessitate a change to by laws. After further discussion the Board agreed that more clarity around the process for filling vacant positions on the Board is necessary and that a proposal can be presented at a later meeting. They also agreed that Ms. Blankenship should continue dialogue with Senior and Disabled Services until that proposal can be reviewed. It was also noted that Lane County and PeaceHealth both have representatives to appoint to the Board.

d. Revisit Staffing considerations

Ms. Blankenship reminded the Board that PacificSource is willing to advance funds for the initial startup costs up to \$100K, and that adding staff is a priority. She also noted that PacificSource has posted internal positions of a CCO Director and a Community Health Coordinator, who will both work for PacificSource but will collaborate with the Health Council. She noted that the Board will be responsible for hiring an Executive Director. The Board discussed this and noted that it would be helpful to have guidance from other Health Councils on how they handle human resource functions and Ms. Blankenship agreed to add this to the agenda for the next meeting and will ask representatives from the other Health Councils to attend as well as PacificSource staff.

e. Shared Learning Calendar

Ms. Blankenship briefly reviewed the list of topics that are new bodies of work that the Board will be working on that are tied to the CCO 2.0 mandates. The Board asked Ms. Blankenship to add Board Governance to the list.

f. Public Presentations

Ms. Blankenship reported that public presentations are slated for Lane County for September 16, 2019 with a morning presentation at the PacificSource office on International Way and an afternoon presentation at Venue 252. She noted that Health Council Board Members' attendance will be appreciated.

5. Adjournment

There being no further business, the meeting was adjourned at 3:00 p.m.

Respectfully Submitted, Linda Martin

Steve Allan, Secretary